



# the dalí museum expansion update

Tourist Development Council 10.26.22

# The Dalí is the leader in the growing cultural arts revolution in Pinellas County.



## who we are

Most visited single-artist museum in America
Together with beaches, a prominent area destination
The preeminent collection of Salvador Dalí's art
Education leader with world-renowned scholarship
Pioneer of innovation through award-winning experiences
A place to build empathy

## a global destination

The Dalí provides a unique and inspiring cultural experience that attracts, engages and educates visitors from **around the world**.

440K+
Annual Museum visitors
pre-pandemic

320K+
Annual Museum visitors
post-pandemic

5M+

Page views annually on TheDali.org

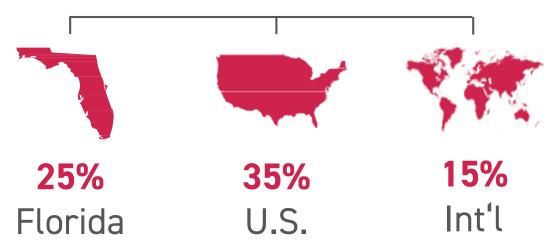
500K+

Global social media audience

## attracting a global audience

**75%** 

**Out-of-area** visitors



Miami Ne Orlando Ill Sarasota Ge Fort Lauderdale Ma Bradenton Pe

New York
Illinois
Georgia
Maryland
Pennsylvania

Canada Brazil Germany UK France 25%
Local visitors

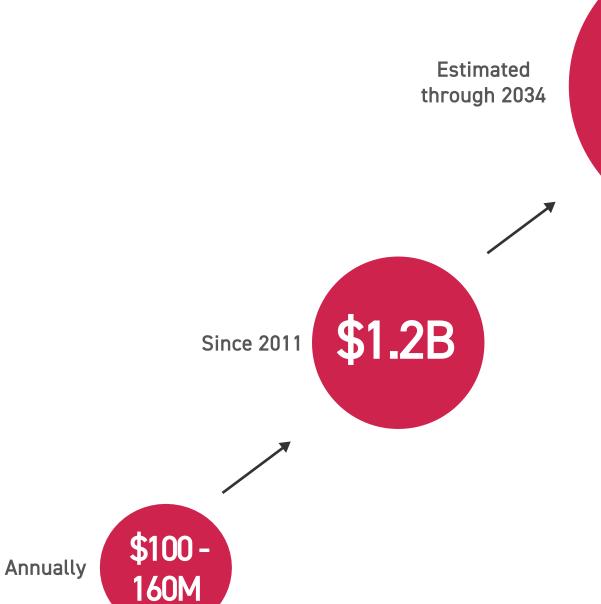
Pinellas County

Hillsborough County

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First and only museum in the Southeastern United States to be recognized internationally by the Michelin Guide with the highest, three-star rating

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# contributions to pinellas county

\$106 million overall economic impact



Prompts **\$53 million** in direct spending



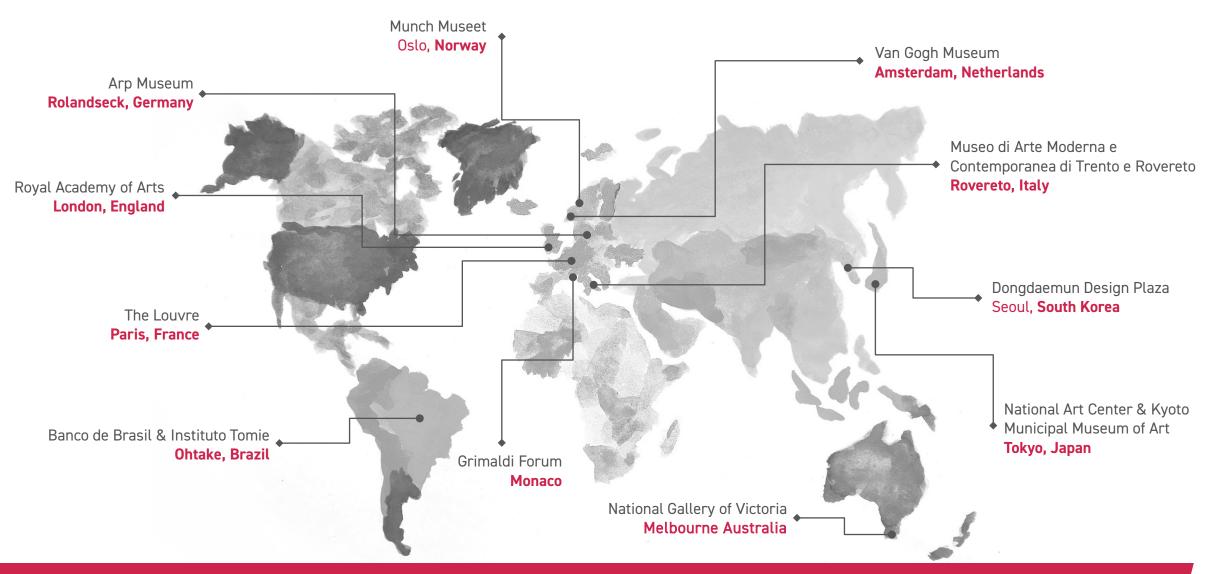
Visitors spend

3.2 nights in the area



## international exposure through exhibition loans

6M impressions globally over the past 8 years



# We need more space to ignite imagination for a new, expanded audience.

# the leader in museum interactive art experiences

2014



An interactive digital display opens, Gala Contemplating You.

2016



Dreams of Dalí
VR experience
is installed and
wins Cannes
Gold.

2018



Visitors become part of Dalí's art through interactive photo inversion technology. 2019



Visual Magic, an augmented reality experience opens. 2019



Dalí Lives, an Al re-creation of the artist, greets visitors & explains his art.

2020



demand.

The Dali hosts Van Gogh Alive, with record-breaking



2022

YOUR PORTRAIT transforms selfies into cubist works of art.



## art + tech: proven popular appeal

94%

of visitors during *Van Gogh Alive* attended specifically to see the immersive exhibit.

89%

of visitors said the *Van Gogh Alive* exhibit changed their perception of how to think about art.

82%

of Museum visitors are interested in seeing Salvador Dalí works in an immersive format.

85%

of Millennials are interested in visiting a digital art exhibition

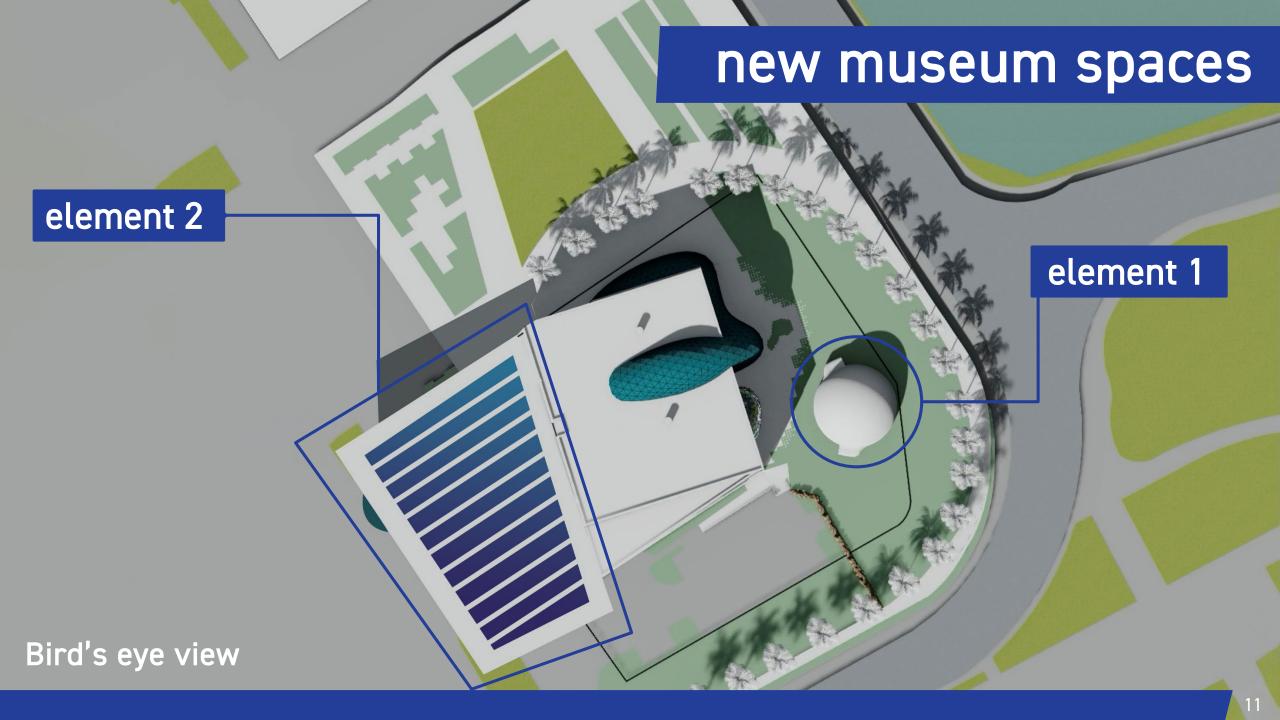


## expansion vision

interactive art galleries to spark creativity and imagination

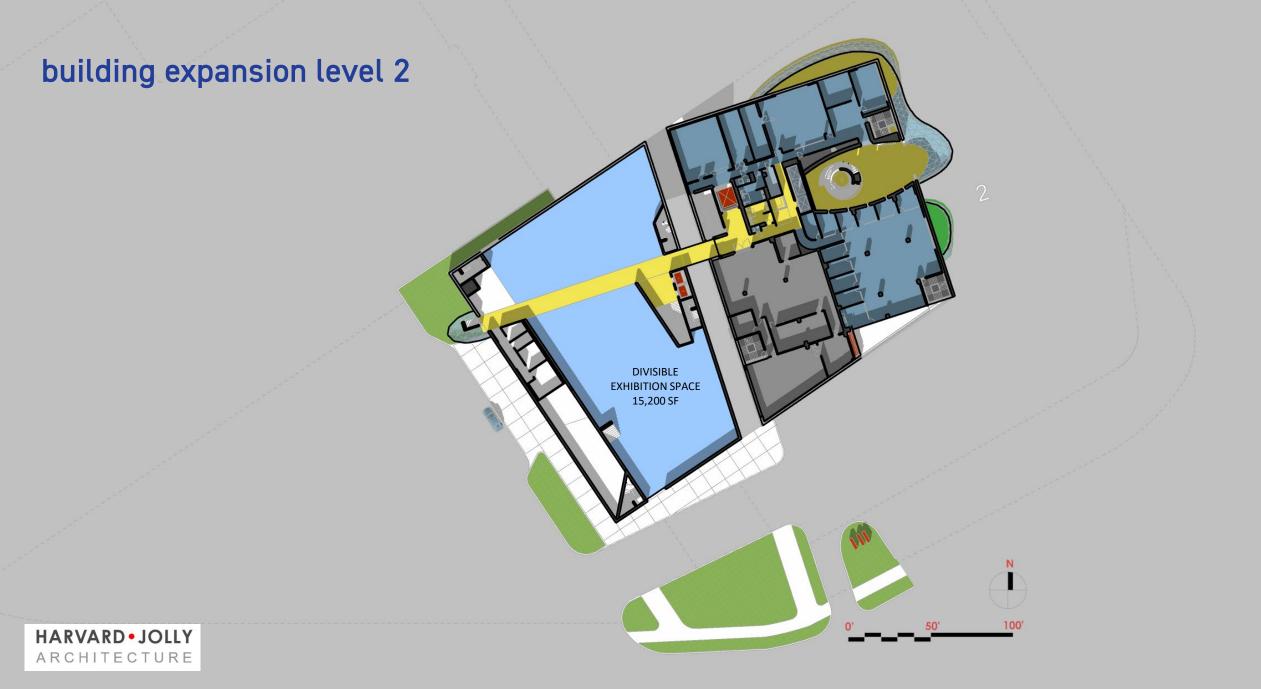
education & conference space to promote innovation, learning & connection

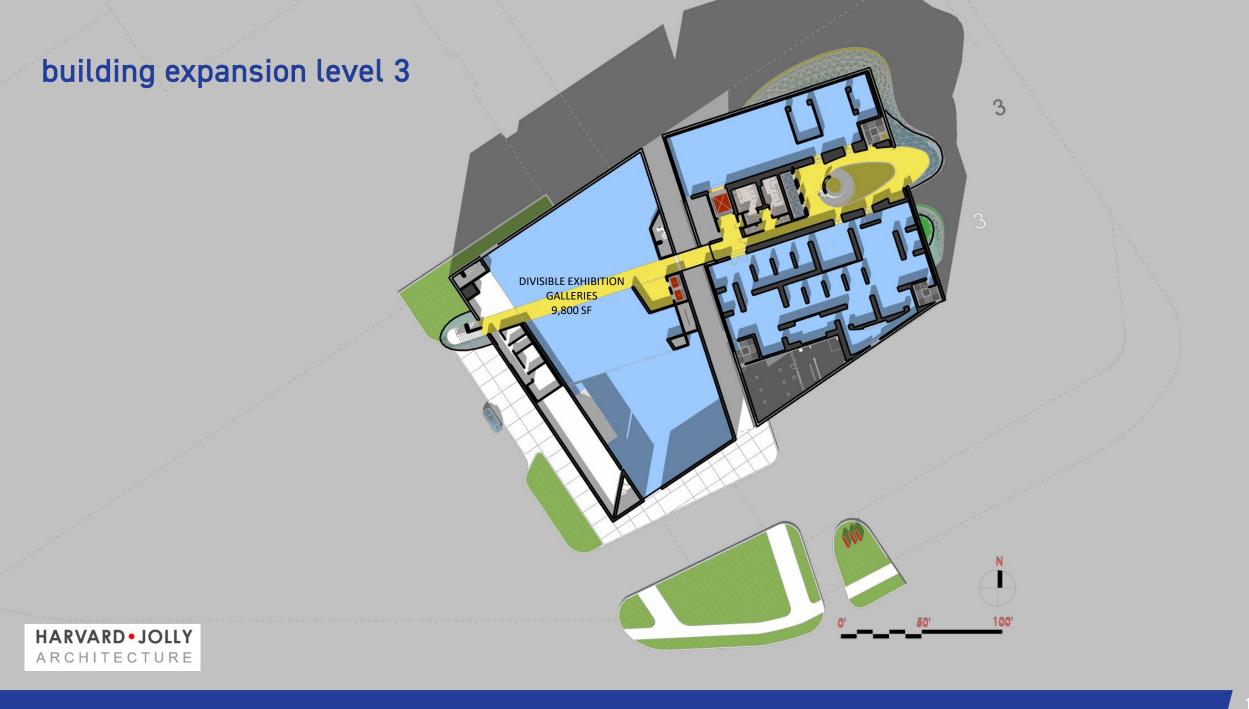
Infinite experiences that attract, educate, engage & delight



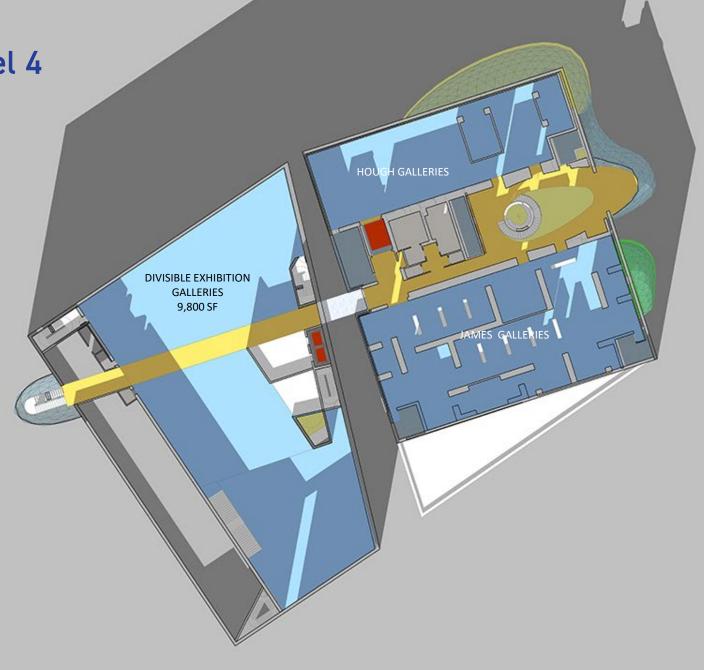








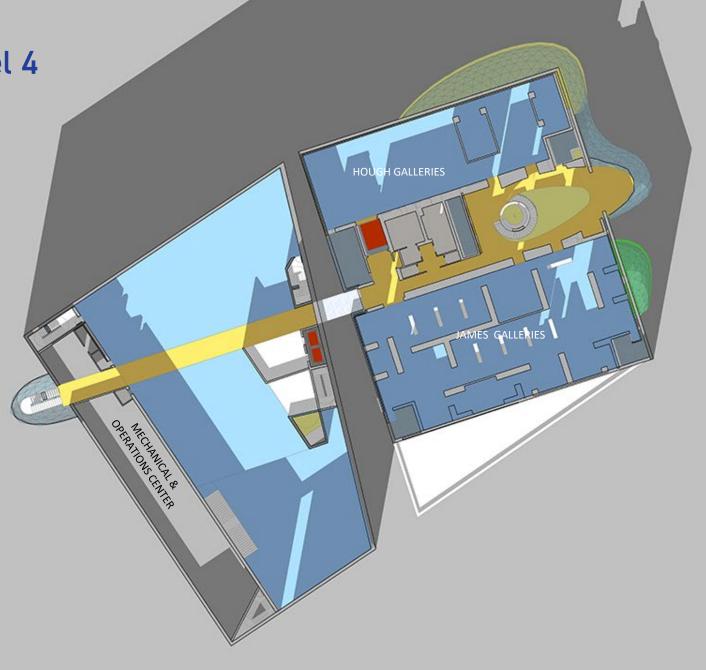
building expansion level 4





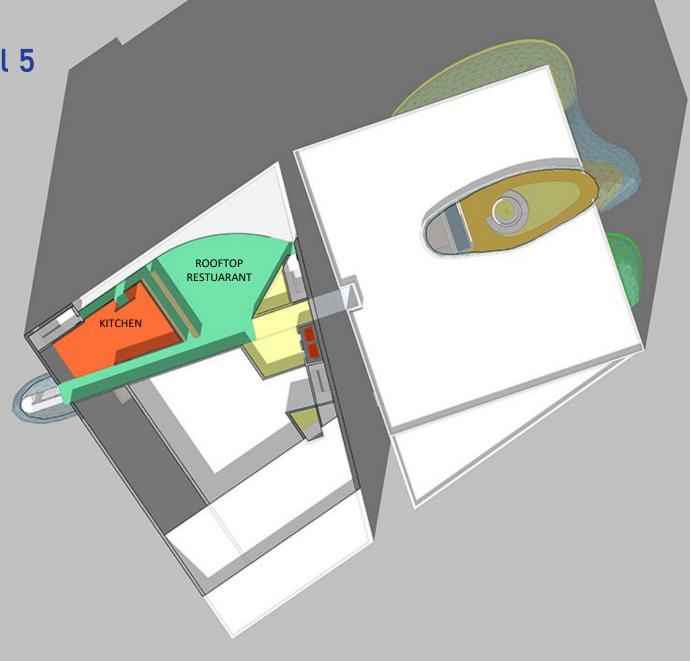
building expansion level 4

cont...





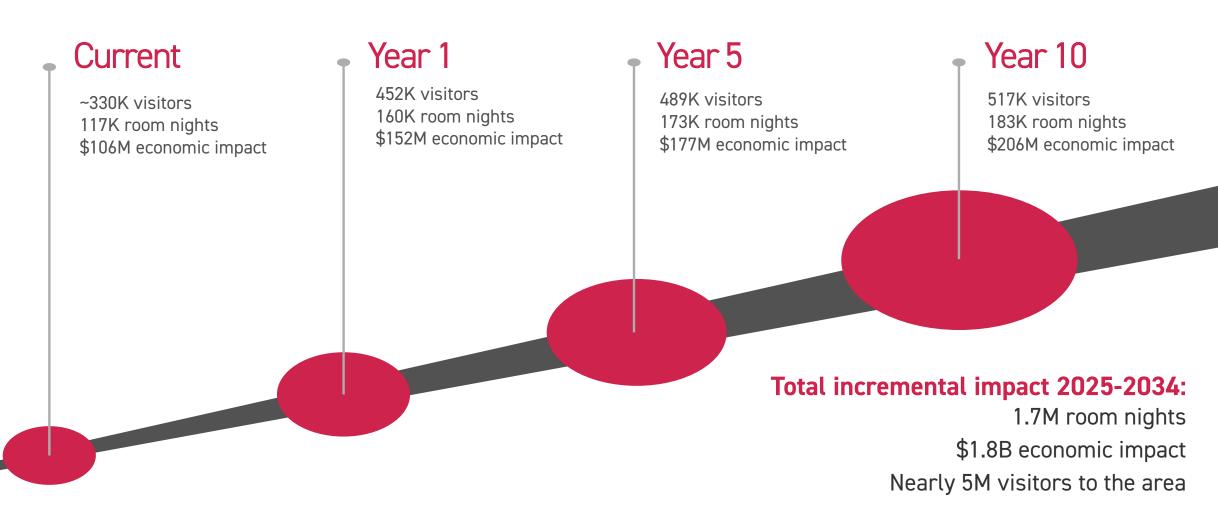
building expansion level 5





# An expanded Dalí Museum drives incremental visitors to the area.

# projected 10-year incremental impact of expansion





# the new expanded dalí museum benefits to the county

#### 10-year economic impact

4.9M total attendees, 75% out-of-area 1.7M room nights \$1.8B economic impact

#### Increased destination exposure

Enhances area's cultural evolution Attracts broader audiences Optimizes destination marketing & PR opportunities

#### New conference space

Draws meetings/conventions to the area

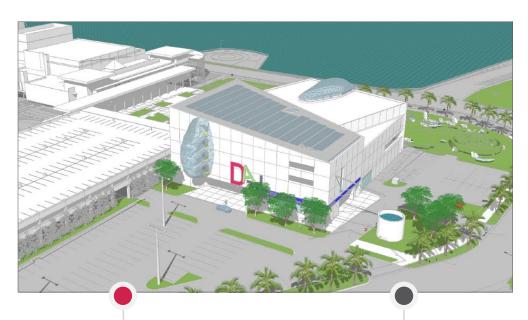
Access to world-renowned attraction

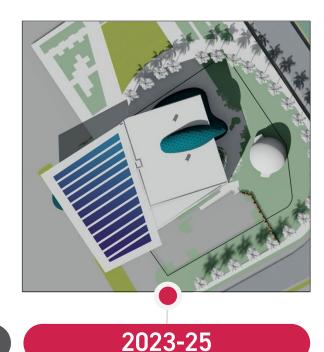
Space for up to 400 people, drawing hotel stays

Access to Innovation Labs' creative thinking workshops for visiting groups/businesses

## evolving design & costs







2019

Original design (including parking)

Estimated cost: \$35M

2020

Updated designs eliminating parking and expanding program

Estimated cost: \$37M

2022

Increased materials & labor costs

Cost inflation

Estimated cost: \$55M

Estimated Cost: \$68M



## request for support

In 2019....

The TDC recommended and the County approved a \$17.5M capital grant for The Dali's expansion Half of the estimated \$35M cost at the time of application

### Today...

We request \$34M
Based on new estimated \$68M cost
50% draw down through construction process

## Next steps to make this vision a reality...



## path forward

1	A YES vote on the Nov City referendum ballot	2022
2	Confirm TDC funding	2023
3	Interactive dome opens	2023
4	Grand opening of new building	2025



## **Appendix**

### 10 year incremental impact of expansion

	Estimated Incremental Impact of Base Museum Operations							Estimated I	ncremental Impa	ct of Proposed Mi	TOTAL INCREMENTAL IMPACT OF MUSEUM WITH PROPOSED EXPANSION					
Fiscal Year	Estimated Attendees	Incremental Room Nights	Incremental Spending Projections	Incremental Indirect/Induced Impacts	Total Incremental Economic Impact	TDT (6%)	Estimated Attendees	Incremental Room Nights	Incremental Spending Projections	Incremental Indirect/Induced Impacts	Total Incremental Economic Impact	TDT (6%)	Fiscal Year	Estimated Attendees	Incremental Room Nights	Total Incremental Economic Impact
2023	330,600	116,600	\$53,310,900	\$52,863,100	\$106,174,000	\$720,700							2023			
2024	335,600	118,500	\$55,618,100	\$55,150,900	\$110,769,000	\$751,900							2024			
2025 (Year 1)	340,300	120,100	\$57,442,200	\$56,959,700	\$114,401,900	\$776,500	111,400	39,500	\$18,862,600	\$18,704,200	\$37,566,800	\$255,300	2025 (Year 1)	451,700	159,600	\$151,968,700
2026 (Year 2)	344,700	121,800	\$59,358,900	\$58,860,300	\$118,219,200	\$802,500	126,800	44,800	\$21,856,000	\$21,672,400	\$43,528,400	\$295,500	2026 (Year 2)	471,500	166,600	\$161,747,600
2027 (Year 3)	348,800	123,100	\$61,146,000	\$60,632,400	\$121,778,400	\$826,500	128,600	45,500	\$22,599,800	\$22,410,000	\$45,009,800	\$305,800	2027 (Year 3)	477,400	168,600	\$166,788,200
2028 (Year 4)	353,000	124,600	\$63,081,700	\$62,551,800	\$125,633,500	\$852,800	130,400	46,200	\$23,371,900	\$23,175,600	\$46,547,500	\$316,300	2028 (Year 4)	483,400	170,800	\$172,181,000
2029 (Year 5)	356,900	126,000	\$65,019,900	\$64,473,700	\$129,493,600	\$879,000	132,200	46,700	\$24,097,700	\$23,895,300	\$47,993,000	\$325,700	2029 (Year 5)	489,100	172,700	\$177,486,600
2030 (Year 6)	360,800	127,400	\$67,021,700	\$66,458,700	\$133,480,400	\$906,200	134,100	47,400	\$24,932,600	\$24,723,200	\$49,655,800	\$337,300	2030 (Year 6)	494,900	174,800	\$183,136,200
2031 (Year 7)	364,800	128,700	\$69,004,800	\$68,425,200	\$137,430,000	\$932,700	135,800	48,100	\$25,760,300	\$25,543,900	\$51,304,200	\$348,600	2031 (Year 7)	500,600	176,800	\$188,734,200
2032 (Year 8)	368,400	130,100	\$71,059,800	\$70,462,900	\$141,522,700	\$960,600	137,600	48,700	\$26,629,500	\$26,405,800	\$53,035,300	\$360,300	2032 (Year 8)	506,000	178,800	\$194,558,000
2033 (Year 9)	372,100	131,200	\$73,115,900	\$72,501,700	\$145,617,600	\$988,100	139,400	49,300	\$27,429,900	\$27,199,500	\$54,629,400	\$370,900	2033 (Year 9)	511,500	180,500	\$200,247,000
2034 (Year 10)	375,800	132,700	\$75,309,200	\$74,676,600	\$149,985,800	\$1,018,000	141,100	49,900	\$28,326,200	\$28,088,300	\$56,414,500	\$383,300	2034 (Year 10)	516,900	182,600	\$206,400,300
10 Year Total 2025 - 2034	3,585,600	1,265,700	\$661,560,100	\$656,003,000	\$1,317,563,100	\$8,942,900	1,317,400	466,100	<b>\$24</b> 3,866,500	\$241,818,200	<b>\$</b> 485,684,700	\$3,299,000	10 Year Total 2025 - 2034	4,903,000	1,731,800	\$1,803,247,800

Visitor profile data by Destination Analysts, 2018-2022 Economic impact projections by Research Data Services, Inc., 2022 Current Base Year Estimates
Estimated Year of Opening of Expansion

All calculations of the Dalí Museum's impact are "incremental" in that throughout all calculations they:

The purpose behind these governing assumptions is to provide the best estimate of impacts GENERATED by the Museum, while excluding those impacts that the destination would have likely enjoyed had the Museum not been a part of the destination's inventory of amenities.

<sup>•</sup> do not include any impacts from Pinellas resident spending related to visiting the Museum,

<sup>•</sup> include ALL of the spending of those overnight commercial lodging visitors who come to the destination for the primary purpose of visiting the Dalí Museum,

<sup>•</sup> include the equivalent of one day of spending from overnight commercial lodging visitors for whom a visit to the Dalí Museum is not the primary purpose of their trip, but the attraction adds value to their experience,

<sup>•</sup> similarly include one day's spending for those overnight visitors staying in unpaid lodgings,

<sup>•</sup> include all of the spending of day-trip visitors who come from outside of Pinellas County, but do not spend the night in the destination, and visit the Museum on their trip.



### referendum

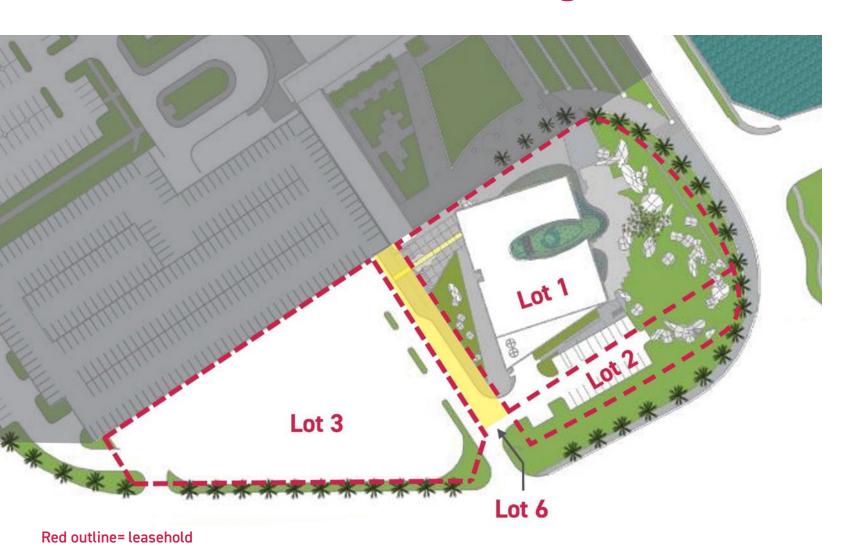
May City Council approve amendment of the 99-year lease of City-owned property used by The Dalí Museum to allow construction of a Museum expansion, subject to conditions in ordinance 512-H?

Such conditions address insurance, indemnity, and coordination; operation of the Mahaffey Theater and the Grand Prix; and future development of the surrounding Center for the Arts.

Such amendment would not extend the duration of the lease or require City funding for the expansion.

YES NO

## the dalí is a multigenerational, community asset



The Dalí Museum's 99-year renewable lease consists of:

Lot 1: Current building & garden

Lot 2: South Parking lot & lawn

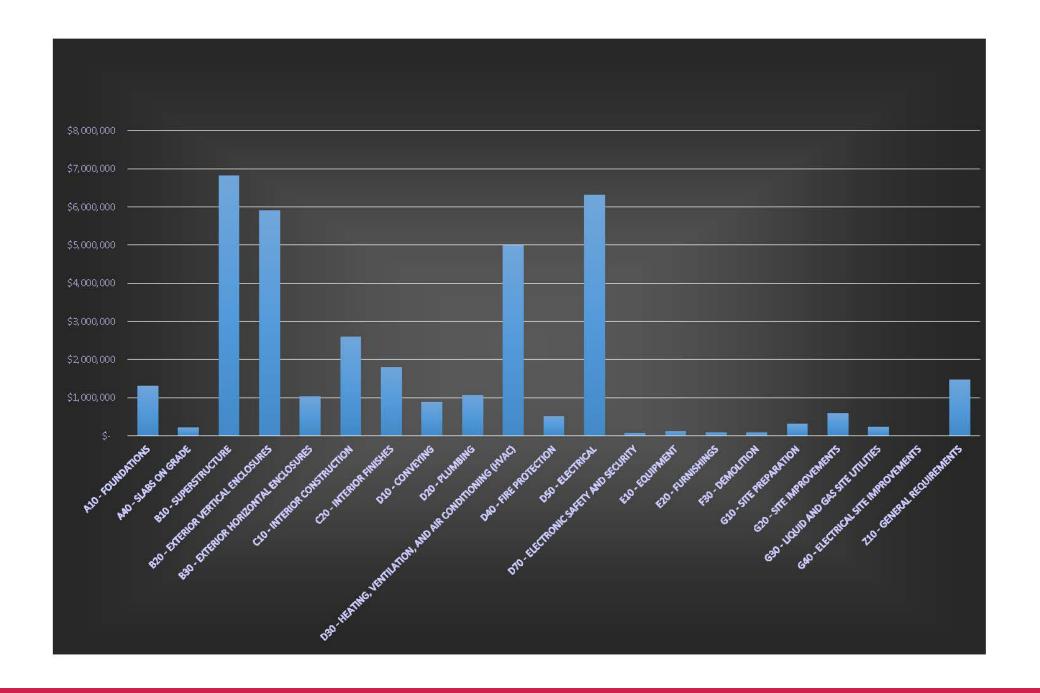
Lot 3: Surface parking Lot

### The Dali Museum Expansion Conceptual Cost Model - 10/11/2022

#### UNIFORMAT LEVEL 2 REPORT



System Values==>	01 - BUILDING				02 - SITEWORK				TOTAL					
GSF=>		64,650			64.650				64,650	1				
								)	Re	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			teg.	
		TOTAL	\$/GSF		TOTAL		\$	/GSF		TOTAL	\$/GS	F of BLDG	% OF TOTAL	
A10 - FOUNDATIONS	\$	1,306,200	\$ 20.2	0	\$	e	\$	7-2	\$	1,306,200	\$	20.20	2.47%	
A40 - SLABS ON GRADE	\$	214,272	\$ 3.3	1	\$	70	\$	575	\$	214,272	\$	3.31	0.40%	
B10 - SUPERSTRUCTURE	\$	6,808,055	\$ 105.3	1	\$	25	\$	920	\$	6,808,055	\$	105.31	12.85%	
B20 - EXTERIOR VERTICAL ENCLOSURES	\$	5,907,991	\$ 91.3	8	\$	=	\$	:53	\$	5,907,991	\$	91.38	11.15%	
B30 - EXTERIOR HORIZONTAL ENCLOSURES	\$	1,031,585	\$ 15.9	16	\$	25	\$	528	\$	1,031,585	\$	15.96	1.95%	
C10 - INTERIOR CONSTRUCTION	\$	2,591,776	\$ 40.0	19	\$	€	\$	596	\$	2,591,776	\$	40.09	4.89%	
C20 - INTERIOR FINISHES	\$	1,798,282	\$ 27.8	2	\$	70	\$	575	\$	1,798,282	\$	27.82	3.39%	
D10 - CONVEYING	\$	876,145	\$ 13.5	5	\$	æ	\$	346	\$	876,145	\$	13.55	1.65%	
D20 - PLUMBING	\$	1,058,967	\$ 16.3	8	\$	5	\$	276	\$	1,058,967	\$	16.38	2.00%	
D30 - HEATING, VENTILATION, AND AIR CONDITIONING (HVAC)	\$	4,990,804	\$ 77.2	0	\$	25	\$	120	\$	4,990,804	\$	77.20	9.42%	
D40 - FIRE PROTECTION	\$	510,270	\$ 7.8	9	\$	=	\$	:#3	\$	510,270	\$	7.89	0.96%	
D50 - ELECTRICAL	\$	6,302,341	\$ 97.4	8	\$	25	\$	025	\$	6,302,341	\$	97.48	11.89%	
D70 - ELECTRONIC SAFETY AND SECURITY	\$	63,034	\$ 0.9	7	\$		\$	745	\$	63,034	\$	0.97	0.12%	
E10 - EQUIPMENT	\$	110,000	\$ 1.7	0	\$	76	\$	079	\$	110,000	\$	1.70	0.21%	
E20 - FURNISHINGS	\$	83,400	\$ 1.2	9	\$	20	\$	943	\$	83,400	\$	1.29	0.16%	
F30 - DEMOLITION	\$	85,000	\$ 1.3	1	\$	=	\$	( <del>-</del> 0	\$	85,000	\$	1.31	0.16%	
G10 - SITE PREPARATION	\$	100	\$ =	8	\$ 3	12,141	\$	4.83	\$	312,141	\$	4.83	0.59%	
G20 - SITE IMPROVEMENTS	\$	10,000	\$ 0.1	5	\$ 5	73,043	\$	8.86	\$	583,043	\$	9.02	1.10%	
G30 - LIQUID AND GAS SITE UTILITIES	\$	94 9 <del>5</del> 5	\$ -	1	\$ 2:	33,250	\$	3.61	\$	233,250	\$	3.61	0.44%	
G40 - ELECTRICAL SITE IMPROVEMENTS	\$	3 <del>4</del> 3	\$ -	8	\$	2	\$	740	\$	7 <del>4</del> 3	\$	(4)	0.00%	
Z10 - GENERAL REQUIREMENTS	\$	1,448,847	\$ 22.4	1	\$	19,500	\$	0.30	\$	1,468,347	\$	22.71	2.77%	
SUBTOTAL A: OF DIRECT COSTS	\$	35,196,970	\$ 544.4	2	\$ 1,13	37,935	\$	17.60	\$	36,334,905	\$	562.02	68.58%	
CONCEPTUAL COST MODEL ALLOWANCE	\$	3,519,697	\$ 54.4	4	Str. Contraction	13,793	\$	1.76	\$	3,633,490	\$	56.20	6.86%	
LABOR & MATERIAL ESCALATION ALLOWANCE	\$		\$ 32.6	100	(A)	88,276	2000	1.06	\$	2.180.094	\$	33.72	4.11%	
SUBTOTAL B: DIRECT COSTS + COST MODEL ALLOWANCES	\$		\$ 631.5	_		20,005	\$	20.42	\$	42,148,489	\$	651.95	79.55%	
GENERAL CONDITIONS	\$		\$ 61.5	200		28,599	\$	1.99	\$	4,106,240	\$	63.51	7.75%	
CCIP	\$	100 1 100 0 20 1 0 2 2 1 1 1 1 1 1 1 1 1	\$ 17.8	0.55		37,335		0.58	\$	1,192,134	\$	18.44	2.25%	
BUILDER'S RISK INSURANCE	\$	30 30	\$ 5.5			11,615		0.18	\$	370.886		5.74	0.70%	
SUCONTRACTOR DEFAULT INSURANCE	\$	300000000000000000000000000000000000000	\$ 9.8		100	20,547	40.00	0.32	\$	656,070	\$	10.15	1.24%	
PAYMENT & PERFORMANCE BOND	\$	7.	\$ 5.9		100	12,445	3.5	0.19	\$	397,378	\$	6.15	0.75%	
CONSTRUCTION CONTINGENCY	\$	1.539.732	\$ 23.8			19,780		0.77	\$	1,589,512	\$	24.59	3.00%	
SUBTOTAL C	\$	48,880,384	\$ 756.0		Air	30,326	\$	24.44	\$	50,460,711		780.52	95.24%	
CONSTRUCTION MANAGEMENT FEE	\$	2,444,019	\$ 37.8		AS 60	79,016		1.22	\$	2,523,036	\$	39.03	4.76%	
TOTAL CONSTRUCTION COSTS	\$	51,324,404	\$ 793.8	8	\$ 1,65	9,343	\$	25.67	\$	52,983,746	\$	819.55	100.00%	



### THE DALI MUSEUM EXPANSION OPTION C 2 CONCEPT ANTICIPATED DEVELOPMENT BUDGET OCTOBER 11, 2022



SUMMARY

#### PROJECT SUMMARY

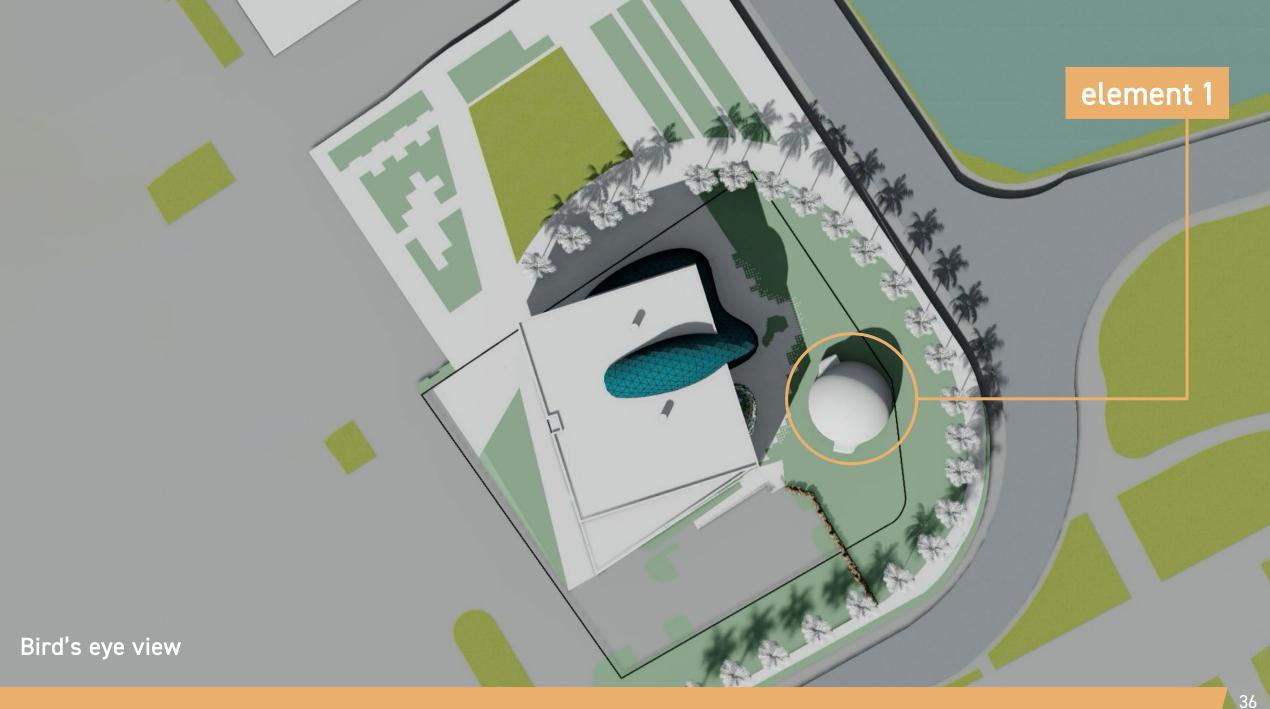
TOOLE TOO MINARY				TOTAL COST (\$)			
	TOTAL	64,650	GSF	TOTAL	Ī	PER GSF	
Design & Preconstruction Costs		<u>Notes</u>					
Professional Design Services			8.5%	\$ 4,660,868	\$	72.09	
Conceptual				\$ 10,000	\$	0.15	
SD		w/ Design Fee			\$	-	
DD		w/ Design Fee			\$	-	
CD		w/ Design Fee			\$	-	
Reimbursable Expenses				\$ 25,000	\$	0.39	
ADA/Code		w/ Design Fee			\$	18	
Interior Designer		w/ Design Fee			\$	.=	
Civil Engineering		w/ Design Fee			\$	-	
Landscape Design		w/ Design Fee			\$	-	
Traffic Engineering				\$ 5,000	\$	0.08	
Geo-Tech Engineering & Monitoring During Construction				\$ 50,000	\$	0.77	
Environmental Survey				\$ 5,000	\$	0.08	
Structural Engineering		w/ Design Fee			\$	-	
MEPF Engineer		w/ Design Fee			\$	-	
Surveying - ALTA, boundary, topo, tree				\$ 10,000	\$	0.15	
Theater Consultant		Not Applicable			\$	2 <b>7</b> .	
Acoustical Consultant		w/ Design Fee			\$	-	
Lighting Consultant		w/ Design Fee			\$	-	
Elevator Consultant		w/ Design Fee			\$	-	
Envelope Consultant		w/ Design Fee			\$	-	
LEED Consultant		w/ Design Fee			\$	-	
Arborist		Not Applicable			\$	-	
Owner's Rep Services				\$ 300,000	\$	4.64	
Estimating & Preconstruction Services			1.0%	\$ 548,337	\$ \$	8.48	
Fotal Design & Preconstruction Costs				\$ 5,614,206	\$	86.84	
Re-zoning Costs					\$ \$	-	
Legal Expense		Not Applicable?			\$	-	
Owner Rep.				\$ 300,000	\$	4.64	
City Fees		Not Applicable?			\$	-	
Reimbursable Expenses		Not Applicable?			\$	-	
Total Re-zoning Costs				\$ 300,000	\$ \$	4.64	
Construction Costs					\$ \$	-	
Site Work				\$ 1,659,343	\$	25.67	
Solar System Allowance				\$ 1,500,000	\$	23.20	
Rainwater Harvesting Allowance				\$ 350,000	\$	5.41	
Museum Expansion - 6% Escalation Included				\$ 51,324,404	\$	793.88	
Total Construction Costs				\$ 54,833,746	\$	848.16	
Soft Costs							
Design							
Design		w/ Design Fee			\$	3 <del>2</del> 7	

### THE DALI MUSEUM EXPANSION OPTION C 2 CONCEPT ANTICIPATED DEVELOPMENT BUDGET OCTOBER 11, 2022



#### PROJECT SUMMARY

PROJECT SUMMARY				SUMMARY TOTAL COST (\$)					
	TOTAL	64,650	GSF	TOTAL		PER GSF			
Tap and Capacity Fees	3.7.11.15	Soft Cost Allowance		\$ 682,016	\$	10.5			
Plan Review & Permit Fees				\$ 100,000	\$	1.5			
Domestic Water Fees (app., install, connect, deposit)		w/ Allowance			\$	-			
CIAC		w/ Allowance			\$				
Irrigation Meter		w/ Allowance			\$				
Fire Line (app., connect)		w/ Allowance			\$	-			
Fire Service Impact Fee		w/ Allowance			\$	-			
Sanitary Fees (app., deposit)		w/ Allowance			\$	-			
Sewer Improvement Fee		w/ Allowance			\$				
EPC General Permit		w/ Allowance			\$	: <del>-</del>			
EPC Construction Permit		w/ Allowance			\$	-			
Commercial Construction Water Plan Review		w/ Allowance			\$	-			
Transportation / Concurrency Fees		w/ Allowance			\$	-			
Signage		w/ Construction			\$	-			
Duke Energy Fees				\$ 100,000	\$	1.5			
Threshold Inspection				\$ 25,000	\$	0.3			
Materials Testing				\$ 100,000	\$	1.5			
LEED Certification Fee		Not Applicable			\$	-			
Commissioing				\$ 193,950	\$	3.0			
FF&E - Materials & Installation				\$ 3,000,000	\$	46.4			
Total Soft Costs				\$ 4,200,966	\$	64.9			
Insurance and Other Costs									
Builder's Risk		w/ Construction			\$	-			
Hurricane Premium		w/ Construction			\$	.=			
Payment & Performance Bond (Required?)		Not Included			\$	-			
General & Commercial Liability		w/ Constructon			\$	-			
Professional / Pollution		w/ Constructon			\$	-			
Subcontractor Default Insurance of Subguard		w/ Constructon			\$	N=			
Legal Costs				\$ 5,000	\$	0.0			
Total Insurance and Other Costs				\$ 5,000	\$	0.0			
Development Project Contingency			5.0%	\$ 3,247,696	\$	50.2			
OVERALL PROJECT BUDGET				\$ 68,201,614	\$	1,054.9			





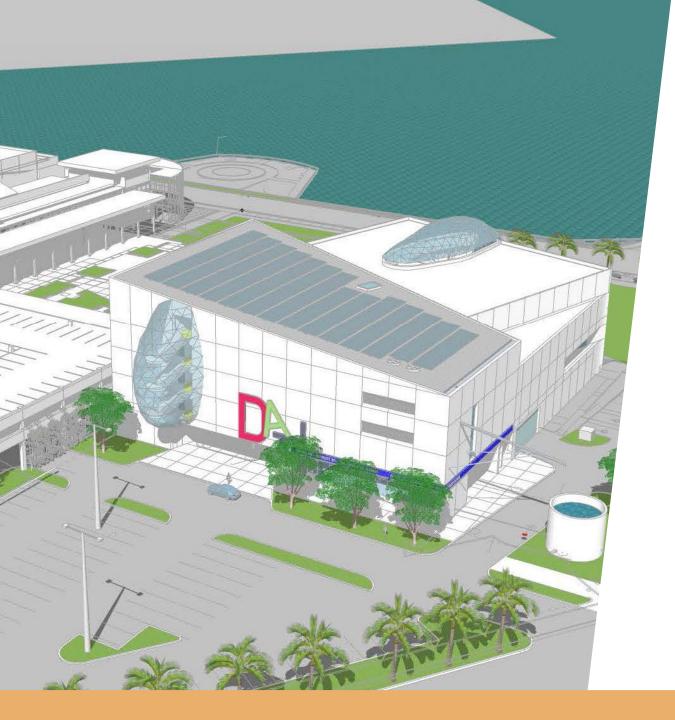
### element 1

#### Interim dome structure:

On existing Museum property in the south part of the garden

2,400 sq. ft. of education & entertainment space (~1/20th the size of permanent addition)

Targeted opening: Spring 2023 (currently in permitting)



### element 2

#### Permanent building addition:

An extension of the current building to the west (dependent on the Nov referendum; requires lease amendment)

60,000 sq. ft. of education & entertainment space

Targeted opening: 2025